

#1 GLOBAL LUBRICANTS SUPPLIER ELEVEN YEARS IN A ROW*



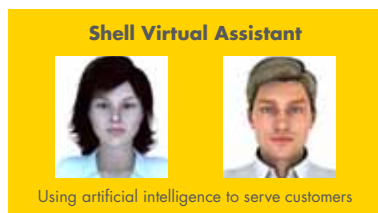
FIRST TO MARKET PREMIUM LUBRICANTS **MANUFACTURED FROM NATURAL GAS** IN 100+ COUNTRIES¹



DELIVER CUTTING-EDGE PRODUCTS TO ALL KINDS OF INDUSTRIAL MACHINERY



EXPERT TECHNICAL SERVICES SAVE CUSTOMERS MILLIONS OF DOLLARS A YEAR

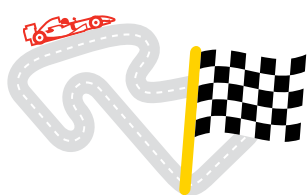


Shell LubeMatch Shell LubeAnalyst Shell LubeCoach Shell LubeAdvisor

WORLD-CLASS LUBRICANTS SUPPLY CHAIN INVESTING TO MEET MARKET DEMAND



5 BASE OIL PLANTS **10** GREASE PLANTS **40** BLENDING PLANTS



PUSHING THE BOUNDARIES OF LUBRICANT TECHNOLOGY ON RACE TRACKS AROUND THE WORLD



MOST PREFERRED LUBRICANT BRANDS^{3,4}



NETWORK OF TECHNOLOGY CENTRES IN HOUSTON, HAMBURG AND SHANGHAI WITH OVER **200 R&D SCIENTISTS**

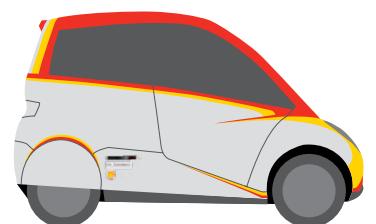


SUCCESSFUL COMMERCIAL RELATIONSHIPS WITH GLOBAL COMPANIES



STRONG NETWORK OF **80 MACRO-DISTRIBUTORS AND 1,200 DISTRIBUTORS**

CO-CREATED **SHELL CONCEPT CAR** RUNNING ON NEXT-GENERATION ENGINE OIL



Improved fuel economy by 5% and reduced CO₂

*Source: Kline & Company 2017. ¹Based on Gas-To-Liquid Technology and marketed as Shell PurePlus Technology. ²Shell lubricants help to improve engine protection, efficiency and performance. ³Independent Research Kantar Millward Brown H1 2017. ⁴Shell lubricant brands include Shell Rimula and Shell Rotella for trucks; Shell Helix, Pennzoil and Quaker State for cars; and Shell Advance for motorcycles. ⁵In China, USA, Malaysia and the Philippines. ⁶In Brazil, China, Indonesia, Malaysia, Thailand and USA. ⁷In the Philippines.